

14 SCHEDULE AND BUDGET

Revision History

2001-Nov-08: Initial release, Budget and Schedule from EVLA Management Plan, September 2001
 2002-May-31: Updated budget section to be current as of Q2 2002
 2003-Aug-16: Updated budget and schedule to be current as of Q3 2003
 2004-Dec-04: Updated budget and schedule to be current as of Q4 2004
 2006-Apr-03: Updated budget and schedule to be current as of Q1 2006
 2007-Aug-31: Updated budget and schedule to be current as of July 2007

14.1 Introduction

In this chapter a brief summary of the schedule and budget information for the project is provided. This information will change as the project progresses, so readers should understand that the information provided is current as of the date identified in the Revision History above. If required, a more up-to-date or more detailed version of this information can be requested from EVLA Project Management.

14.2 Project Work Breakdown Structure (WBS)

The EVLA Project is the 6th activity within NRAO's overall WBS. The work of the EVLA is subdivided into the 12 principal Level 2 tasks shown in Table 12.1.

Table 14.1 EVLA Project WBS Level 2 tasks

WBS No.	Task Name	Task Description
6.01	Project Management	Project management including work definition, budget and schedule control. Advisory committee, design review and oversight activities.
6.02	System Integration and Testing	All system engineering activities during the design, integration, installation and test phases of the project. Management of the technical aspects of both the hardware and software systems. Provision of shared systems such as modules, racks and power supplies.
6.03	Civil Construction	Burial of the long-distance fiber optics cables along the arms of the array. Construction of a new shielded room to house the new EVLA correlator.
6.04	Antennas	Structural modifications to the VLA feed support structure on the antennas to allow installation of the new feed and receiver systems. Modifications to the vertex rooms on the antennas to allow installation of the new electronic systems.
6.05	Front End Systems	Design, construction and installation of all feeds and receivers for the eight EVLA receiver bands. Includes conversion to first IF at 8-12 GHz. Modifications to the cryogenics systems on the antennas for compatibility with the new receivers.
6.06	Local Oscillator System	Provision of a central reference oscillator system and an antenna remote local oscillator (LO) system. Provision of a "round-trip-phase" monitoring system to measure the phase of the LO at each antenna.
6.07	Fiber Optic System	Provision of all fiber optics systems including the fiber, the optical

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		transmitters and the optical receivers for LO distribution, IF transmission and M/C.
6.08	Intermediate Frequency System	Provision of all frequency converters required to convert the signal from the 8-12 GHz band at the output of each receiver to the 2-4 GHz baseband input to the digitizers. Provision of the wide band and narrow band digitizers. Provision of switching equipment required to direct the desired IF into each of the digitizers.
6.09	Correlator	Construction and installation of the EVLA correlator, supplied by Canada, and NRAO interfaces.
6.10	Monitor and Control System	Provision of hardware and software for array monitor and control. Includes both the central computer system and the electronics system located in each module for interface to the M/C system.
6.11	Data Management and Computing	Provision of software and hardware for observation preparation and scheduling and for post-correlation data processing. Includes a pipeline system for rapid image formation.
6.12	Education and Public Outreach	EVLA contribution to NRAO's EPO program.

A listing of the detailed Level 3 and Level 4 tasks in the WBS is available at <http://www.nrao.edu/evla/admin/wbs/wbssumm.pdf>

14.3 Project Schedule

The new EVLA equipment required for the antennas was designed and prototyped during 2002, 2003 and 2004. This prototype system began to be installed on the EVLA Test Antenna (VLA antenna 13) in Q3 of 2003, with more equipment being added over the following months as designs were completed or modified. This initial prototype system consisted of the new LO, IF, and fiber optics systems, the new feed cone, and some of the new feed/receiver designs. Old feeds and receivers were used where necessary to provide frequency coverage. Also, hardware for the new Monitor and Control (M&C) system and the new M&C software were included to allow the EVLA Test Antenna to be operated with the rest of the VLA. Using this prototype equipment, first light was recorded with the Test Antenna in October 2003, and first interferometric fringes were obtained in March, 2004. An improved prototype system was installed on the second EVLA antenna (VLA antenna 14) in late 2004, and first fringes were obtained between this antenna and the rest of the VLA (including antenna 13) in September 2004. A “production-like” electronics system, in which most of the problems found in prototyping have been fixed, was installed on Antenna 14 in January 2005. The EVLA overhaul of antennas 16 and 18 followed.

The project schedule was delayed in 2005. One reason for the delay was the need to redesign the digital transmission system (DTS). The redesign was complete in June 2005. Another reason for the delay was the decision in mid-2005 to suspend EVLA antenna overhauls in order to allow project staff to focus on outstanding design issues and testing and debugging activities. By December 2005, sufficient progress was made in these areas so that EVLA antenna overhauls resumed with the fifth EVLA antenna (VLA antenna 24).

The original project plan called for antennas to be retrofitted to the EVLA design at a rate of five antennas per year. The retrofit rate was increased to about six per year in August 2006 as a schedule recovery measure. Currently, 11 antennas are in use for routine astronomical observations and account for 35.8 percent of the total antenna hours used in observations. A 12th antenna is undergoing its electronics outfitting, and the mechanical overhaul of a 13th antenna will start in early September 2007. The antenna retrofit rate will continue so that the last antenna will be retrofitted by Q3 2010 as originally planned. The installation of interim receivers is generally keeping pace with the antenna retrofit rate, but new EVLA receivers will be installed at a slightly slower rate. Staffing issues and delays in the design of orthomode transducers for the receivers have prolonged the installation of the last EVLA receiver beyond the original target date of Q2 2012. The last new X-band receiver is now scheduled for installation in Q3 2012. However, interim X-band receivers will provide observing capabilities at 8.0-8.9 GHz until the last 8-12 GHz receiver is installed.

The civil construction WBS element was basically completed in May 2007 with the installation of the new correlator's -48 VDC power plant in the new shielded room and an uninterruptible power supply in the EVLA operations area. The shielded room was completed in December 2006.

The correlator is being designed and built at the Herzberg Institute of Astrophysics in Canada and will be installed in the new correlator room in the VLA control building. Recent progress on the correlator has been good with problems with the fabrication of printed circuit boards and testing of the correlator chip being resolved. A 10-station prototype correlator, which is actually a subset of the final correlator, will be delivered to the VLA site in Q3 2008 for on-the-sky acceptance tests, which will be followed by integration and testing of EVLA M&C software for the correlator. The installation of the final correlator is scheduled to begin in Q2 2009 with completion in Q2 2010. First science with a subset of the correlator may commence as early as Q4 2009.

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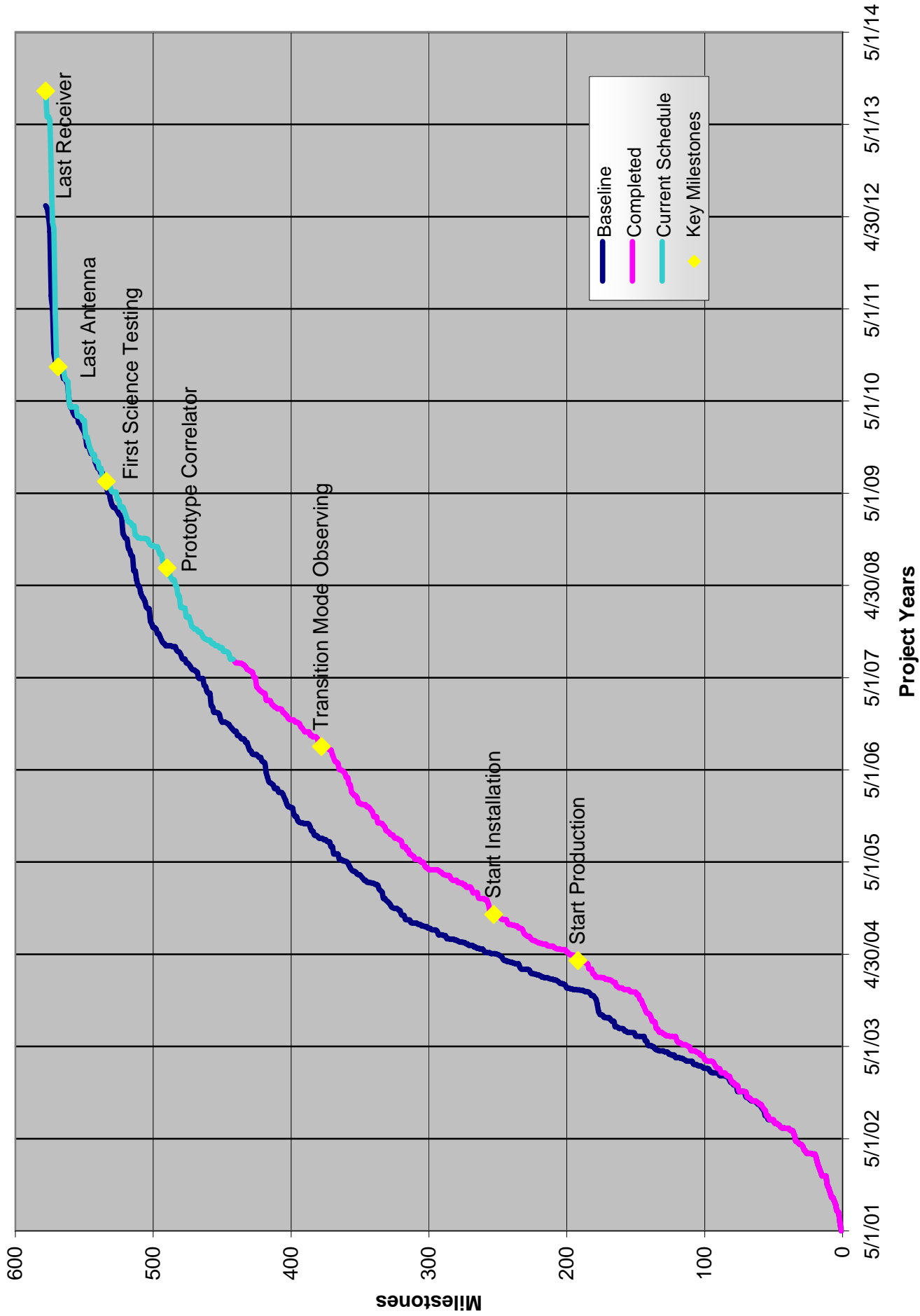
A significant milestone for the project was achieved on June 27, 2007 when the old ModComp control computers were retired from service. The completion of this milestone required the replacement of an entire suite of M&C software, the development of a new correlator controller so that the new EVLA M&C system could control the old correlator, and the development of hardware and software for a “visibility pipeline” that allows the EVLA M&C system to write correlator data to an archive. The achievement of this milestone will reduce future operations costs and will allow M&C staff to concentrate on the upcoming integration of the prototype correlator.

Additional software for the new M&C system will continue to be developed to the various phases of hardware delivery described above. This includes continued support for VLA observations using transition hardware, tests of the prototype correlator in Q3 2008, and then early science with a subset of the correlator in Q4 2009.

Software for Science Support Systems is also being developed to provide new software tools for EVLA users. An observation preparation tool is now in routine use for submitting VLA and GBT observing proposals. The observation preparation tool, the replacement for the VLA program JObserve, has been developed and is undergoing tests by the NRAO staff. An observation scheduling tool is being developed using lessons learned from dynamic scheduling of the VLA. Work on the archive access tool is currently focused on working with ALMA to finalize the binary data format and science data model.

The performance of the project against its planned milestones is shown in the Project Milestone Summary below. The summary project schedule for all parts of the project is also listed below.

EVLA PROJECT MILESTONE SUMMARY



ID	WBS	Task Name	Start	Finish	2007		2008		2009		2010		2011		2012		2013				
					Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
1	1	PROJECT MANAGEMENT	5/1/01	6/1/12																	
1	1.1	Management/Subsystem Engineering	5/1/01	7/6/09																	
29	1.1.40	Key Milestones	11/4/02	6/1/12																	
30	1.1.40.1	Start installation of fiber optics on Wye	11/4/02	11/4/02																	
31	1.1.40.2	Start prototype system lab integration & test	1/15/03	1/15/03																	
32	1.1.40.3	Install prototype system on test antenna	4/14/03	4/14/03																	
33	1.1.40.4	Complete electronics CDRs	5/21/04	5/21/04																	
34	1.1.40.5	Start electronics production	4/5/04	4/5/04																	
35	1.1.40.6	Start retrofitting antennas w/ new system	10/5/04	10/5/04																	
36	1.1.40.7	Start observing in transition mode	8/1/06	8/1/06																	
37	1.1.40.8	Test prototype correlator on 3 or 4 antennas	7/9/08	7/9/08																	
38	1.1.40.9	Start outfitting new correlator room	10/6/08	10/6/08																	
39	1.1.40.10	Start tests of 1st correlator subset at VLA	12/23/08	12/23/08																	
40	1.1.2.16	Start shared-risk observing w/ correlator subset	6/15/09	6/15/09																	
41	1.1.40.11	1st shared risk science w/ new correlator subset	6/17/09	6/17/09																	
42	1.1.2.18	Acceptance of full WIDAR correlator	4/7/10	4/7/10																	
43	1.1.40.12	New correlator declared operational	4/7/10	4/7/10																	
44	2.30.17.14	28 antennas retrofitted to EVLA design	9/13/10	9/13/10																	
45	1.1.40.13	Last antenna retrofitted to EVLA design	9/13/10	9/13/10																	
46	1.1.40.14	Last receiver installed	6/1/12	6/1/12																	
47	1.6	Project Book	6/4/01	3/1/02																	
52	1.10	Office Equipment & Supplies	6/4/01	10/4/07																	
56	1.20	Advisory Committee	10/15/01	9/11/08																	
2	2	SYSTEM INTEGRATION AND TESTING	5/1/01	9/13/10																	
1	2.1	Management/Subsystem Engineering	5/1/01	3/11/08																	
20	2.1.50	Test Antenna Plan	10/14/02	7/13/07																	
54	2.5	Test and Lab Equipment	5/1/01	1/2/08																	
60	2.10.1	Power Supply System	9/3/02	11/3/08																	
88	2.15	Site RFI characterization & Suppression	4/9/02	1/15/07																	
97	2.16	External RFI & Systems Immunity	4/22/02	10/16/09																	
112	2.20	Scientific Support	4/9/02	11/6/02																	
115	2.25	Modules Bins & Racks	2/1/02	3/10/09																	
142	2.30	Transition Planning	12/19/03	9/13/10																	
3	3	CIVIL CONSTRUCTION	6/4/01	5/2/07																	
1	3.1	Management/Subsystem Engineering	6/4/01	5/2/07																	
8	3.5	Fiber Optic Cable	1/2/02	2/6/04																	

Project: evlanmaster_v7.mpp
Date: 8/31/07

Milestone
 Baseline Milestone

Summary
 Baseline Summary

External Tasks

14.4 Project Budget

Funding for the EVLA project comes from four sources: \$58.7M from the National Science Foundation, \$16.3M in manpower provided by the NRAO operations budget, approximately \$17.0M funded by the Canadian government for the correlator, and \$1.75M from the Mexican government (all figures are in FY 2006 US dollars).

In early 2005, the Mexican CONACyT issued a contract to NRAO for the construction of equipment that included complete sets of electronics for two EVLA antennas, seven K-band receivers, and five Q-band receivers. The equipment has been built and installed in the antennas. The total Mexican funding of \$1.75M was received in November 2005. The involvement of the Mexican partner in the project is complete.

A major revision was made to the project budget in early FY 2005 to accommodate additional requirements that were not anticipated in the original EVLA proposal. Additional charges include compensation for an overrun in contributed effort from the operations budget (\$800K), compensation for CASA personnel (\$1.4M), and a charge for 10 FTE-years of E2E programming effort (\$1M). All charges were taken from project contingency.

The overall budget status for the project as of July 19, 2007 is shown in the attached Project Cost Summary (PCS). This budget was determined from a recent re-estimate of the cost to complete the project. The PCS shows that with all known costs accounted for, there remains an unallocated contingency of \$3.4 M, or about 14.6% of the cost to complete the project. The estimated cost to complete the project is based on work supported by the EVLA project budget and effort contributed from the NRAO operations budget, but does not include work on the correlator, which is supported by Canadian funds. Currently, the contingency is adequate to cover the weighted sum of risks (about \$2.75M) identified in the project risk register. Should additional contingency funds be required, some receiver bands could be eliminated from the project's scope, with a consequent loss of scientific capability.

All amounts are in \$k dollars (FY2007)

WBS	Task Name	Actual												Budget													
		FY2001	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Totals	FY2001	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Totals
6.01	Project Management	77.0	175.4	119.8	277.8	148.1	409.2	189.5	232.8	348.5	388.9	49.5	0.0	2416	77.0	175.4	119.8	277.8	148.1	409.2	189.5	232.8	348.5	388.9	49.5	0.0	2416
6.02	System Integration & Testing	212.0	478.0	236.4	746.1	571.2	452.9	447.3	182.2	234.3	0.0	0.0	0.0	3560	212.0	478.0	236.4	746.1	571.2	452.9	447.3	182.2	234.3	0.0	0.0	0.0	3560
6.03	Civil Construction	0.2	252.0	40.1	229.0	197.4	326.9	120.5	25.0	0.0	0.0	0.0	0.0	1191	0.2	252.0	40.1	229.0	197.4	326.9	120.5	25.0	0.0	0.0	0.0	0.0	1191
6.04	Antennas	0.0	46.7	98.5	497.2	172.3	136.9	145.1	129.4	112.6	34.2	0.0	0.0	1373	0.0	46.7	98.5	497.2	172.3	136.9	145.1	129.4	112.6	34.2	0.0	0.0	1373
6.05	Front End Systems	385.5	114.7	596.5	1312.7	1894.4	504.7	954.9	1732.2	1259.9	931.2	494.4	169.7	10351	385.5	114.7	596.5	1312.7	1894.4	504.7	954.9	1732.2	1259.9	931.2	494.4	169.7	10351
6.06	Local Oscillator System	14.1	292.4	253.0	1188.4	357.9	307.1	393.3	301.9	155.8	0.0	0.0	0.0	3264	14.1	292.4	253.0	1188.4	357.9	307.1	393.3	301.9	155.8	0.0	0.0	0.0	3264
6.07	Fiber Optic System	4.7	603.8	735.5	1175.6	685.8	723.6	1334.4	592.0	376.2	81.1	0.0	0.0	6313	4.7	603.8	735.5	1175.6	685.8	723.6	1334.4	592.0	376.2	81.1	0.0	0.0	6313
6.08	Intermediate Frequency System	0.0	105.5	327.5	215.4	819.9	353.3	566.9	418.7	273.7	0.0	0.0	0.0	3081	0.0	105.5	327.5	215.4	819.9	353.3	566.9	418.7	273.7	0.0	0.0	0.0	3081
6.09	Correlator	277.0	336.5	192.7	759.8	883.1	3748.8	3979.0	1539.0	117.5	0.0	0.0	0.0	11833	277.0	336.5	192.7	759.8	883.1	3748.8	3979.0	1539.0	117.5	0.0	0.0	0.0	11833
6.10	Monitor & Control System	0.0	209.2	255.8	367.0	540.8	603.9	350.0	322.0	275.7	214.6	15.0	0.0	3154	0.0	209.2	255.8	367.0	540.8	603.9	350.0	322.0	275.7	214.6	15.0	0.0	3154
6.11	Data Management & Computing	2.8	0.2	219.1	180.8	37.2	31.9	62.4	158.4	300.0	400.0	0.0	0.0	1393	2.8	0.2	219.1	180.8	37.2	31.9	62.4	158.4	300.0	400.0	0.0	0.0	1393
6.12	Education & Public Outreach	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0	
	M&S Total	973	2614	3075	6950	6311	7599	8543	5634	3454	2050	559	170	47930	973	2614	3075	6950	6311	7599	8543	5634	3454	2050	559	170	47930
	Travel	7	93	72	76	109	78	75	91	86	29	10	0	726	7	93	72	76	109	78	75	91	86	29	10	0	726
	Direct Labor	126	1115	1689	2297	3066	3122	2649	2213	1898	1008	130	0	19313	126	1115	1689	2297	3066	3122	2649	2213	1898	1008	130	0	19313
	NRAO Indirect Labor	195	1549	2317	2186	2000	1820	2272	2295	1883	673	421	292	17904	195	1549	2317	2186	2000	1820	2272	2295	1883	673	421	292	17904
	NRAO Wages & Benefits	321	2664	4006	4483	5066	4943	4921	4509	3781	1680	551	292	37217	321	2664	4006	4483	5066	4943	4921	4509	3781	1680	551	292	37217
	Canadian Labor	267	353	551	687	743	676	781	801	424	0	0	0	5283	267	353	551	687	743	676	781	801	424	0	0	0	5283
	Sub Total	1569	5724	7704	12196	12229	13297	14320	11034	7745	3759	1120	462	91156	1569	5724	7704	12196	12229	13297	14320	11034	7745	3759	1120	462	91156
	Contingency	0	0	0	0	0	0	0	0	514	2749	134	0	3397	0	0	0	0	0	0	0	0	514	2749	134	0	3397
	Redirected NRAO Effort	-195	-1549	-2317	-2186	-2000	-1820	-2272	-2295	-1883	-673	-421	-292	-17904	-195	-1549	-2317	-2186	-2000	-1820	-2272	-2295	-1883	-673	-421	-292	-17904
	Canadian Contribution	-544	-690	-744	-1446	-1626	-4425	-4760	-2340	-542	0	0	0	-17116	-544	-690	-744	-1446	-1626	-4425	-4760	-2340	-542	0	0	0	-17116
	Mexican Contribution						-1747							-1747													-1747
	EVLA Project Funds	830	3486	4643	8563	8603	5305	7288	6399	5835	5835	833	170	57786	830	3486	4643	8563	8603	5305	7288	6399	5835	5835	833	170	57786
	Carryover to next yr	2170	3685	4363	5140	1880	2017	564				170			2170	3685	4363	5140	1880	2017	564				170		
	Carryover from prior yr		-2170	-3685	-4363	-5140	-1880	-2017	-564				-170			-2170	-3685	-4363	-5140	-1880	-2017	-564				-170	
	NSF Funded	3000	5000	5322	9340	5340	5441	5835	5835	5835	5835	1003	0	57786	3000	5000	5322	9340	5340	5441	5835	5835	5835	5835	1003	0	57786
	FY2001	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Totals	FY2001	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Totals	

WBS	Task Name	FY2001	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	Totals
	CURRENT FTE TOTALS	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	Total
	EVLA Project	1.4	14.1	27.3	34.9	39.9	39.4	37.5	34.4	28.7	13.0	1.4	0.0	271.6
	Off Budget (contributed effort)	3.1	19.8	28.8	33.0	32.3	28.3	34.4	31.5	24.6	9.3	5.5	3.6	254.6